# FINAL PERTH 21-22 MAY

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# THE INTERNATIONAL EVENT THAT'S LOCAL

## **SPEAKERS:**



Damir Kucan Executive General Manager HR Crown Perth



Bruce McCowan Head of Human Resources Western Power



Kiersten Gregg General Manager HR Rio Tinto



**Darian Ferguson**Director Human Resources **WA Police** 



Bruce Ross-Adams Executive General Manager HR St Ives Group



Solvita Bleiere Human Capital Manager, Nexia Perth



Sandie Beaumont HR Manager, Anchor Foods



Joseph Carrello
National HR Consulting
and EAP Services Manager,
Orsgroup



Christine Thompson GM People Services Department of Fisheries,WA



Julie Harrison Parter – Human Capital Deloitte



Kathryn Dent Director People and Culture Strategies



Margaret McLeod HR Manager The Perth Mint

# TOPIC HIGHLIGHTS:

- The art and science of managing change
- How to inspire great leadership in others
- Partnering with the CEO
- Workplace bullying: the new landscape
- Mastering your own leadership presence

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# DAY ONE WEDNESDAY 21 MAY 2014

8:00am

**Registration opens** 

9.00am

Welcome and opening remarks from the Chair

9:15am

#### **PARTNERING WITH THE CEO**

As the Senior HR Executive, one of the highest-stakes business relationships you have is with your CEO. An effective working relationship between the head of the company and the head of people is vital to the success of the business. What makes a successful CEO-HR partnership? What distinguishes those few HRDs who enter the CEO's inner sanctum as trusted advisor?

- Understanding the CEO's world
- Looking at business priorities, opportunities and problems as a business leader first and as a functional leader second
- Collaborating with peer executives with boldness and firmness but also diplomacy and astuteness in understanding diverse viewpoints
- Positioning yourself as a driver of strategy and constructive engagement with peer executives
- Acting as sounding-board and trusted counsel to the CEO in building effective working relationship across the business and developing organisational culture

David Clapin, CEO, Anchor Foods
Sandie Beaumont, HR Manager, Anchor Foods

10:00am

#### CASE STUDY: CULTURAL CHANGE AT WESTERN POWER

After a critical parliamentary report called for a complete restructure of Western Power management, the organisation implemented one of WA's most successful large-scale change initiatives in recent history. In this session, you will hear how Bruce McGowan and his team transformed Western Power into a people-friendly employer that has been winning international awards for customer service excellence.

- Definition of the strategic issue
- · Board engagement and fit with corporate strategy
- Alignment of HR strategy to underpin the strategic theme
- Metrics and alignment

Bruce McCowan, Head of Human Resources, Western Power

10:45am

Refreshments & networking break

11.15am

## IMPACT LEADERSHIP: CREATING LEADERS WHO MAKE YOU LOOK GOOD

Strong, people-focused leadership is the key ingredient in the successful implementation of HR strategies. A good leader can turn abstract concepts into real and actionable outcomes (a poor leader can do the opposite). Receive proven advice on how to turn good managers into extraordinary leaders.

- Engaging leaders to reinforce corporate values and culture
- Creating an 'achievement culture' in your organisation
- Cultivating a culture of accountability and responsibility

Julie Harrison, Partner - Human Capital, Deloitte

12:00pm

### CHANGE MANAGEMENT: THE ART AND SCIENCE OF LEADING CHANGE

This session will provide hints and tips on key stages and critical elements of successful change management, from policy development, workflow mapping and benchmarking to overcoming resistance and coaching managers to provide powerful and inspiring leadership.

Strategic leadership and change control

- Values-based and people-oriented approach to change management
- Hints and tips on critical stages and elements of change management

Christine Thompson, GM People Services, Department of Fisheries WA

12:45nm

Luncheon recention for all attendees

1:45nm

## LEGAL EXPERT WORKPLACE BULLYING PART 1: NAVIGATING THE NEW LANDSCAPE

The Fair Work Commission's new powers to hear workplace bullying complaints took effect on 1 January 2014, highlighting the obligation of HR leaders to reduce or eliminate the risk of workplace bullying and respond to complaints by employees. Several months on, how much has really changed?

- Overview of the new laws: Coverage and new powers of FWC
- Policies, procedures and systems that effectively protect against bullving claims
- Best-practice bullving investigation process
- Where do Courts draw the line between bullying and performance management?
- When does "interpersonal conflict" become bullying?

Kathryn Dent, Director, People and Culture Strategies

2:30pm

### **WORKPLACE BULLYING PART 2: AFTER THE CLAIM IS MADE**

Handling the legal aspects for a fair and equitable investigation into a bullying accusation is only the start of HR's role in managing claim. What happens after the investigation and decision has been made is equally as important. In this follow up session, Margaret McLeod will share practical steps to get the team back to performing including:

- How do you re-engage the team to work as one
- Stopping the rumours and water cooler talk
- Building trust embedding your role as credible, independent adviser when the dust has settled
- Dealing with vexatious claimants how to repair working relationships

Margaret McLeod, HR Manager, The Perth Mint

3:15pm

Refreshments & networking break

3:45pm

#### PANEL: MENTAL HEALTH IN THE WORKPLACE

Employers in WA face a multitude of mental health challenges, from managing Fly-In-Fly-Out (FIFO) workforces, to dealing with the tyranny of distance and the inherent nature of universally stressful occupations. This session examine what the biggest companies in WA are doing to create mentally healthy, resilient and supportive workplaces.

Darian Ferguson, Director Human Resources, WA Police Kiersten Gregg, General Manager HR, Rio Tinto Steven Kempin, National HR Manager, Coogee Chemicals Joseph Carrello, National HR Consulting and EAP Services Manager, Orsgroup

4:30pm

Overview of key learnings from the Chair

4:45pm

**Networking drinks for all attendees** 

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# DAY TWO THURSDAY 22 MAY 2014

8:30am Registration opens

9:00am Welcome and opening remarks from the Chair

9:15am COACHING THE RELUCTANT MANAGER

HR practitioners have a complex and challenging task in coaching managers. Coaching engaged and motivated manager is quite easy..... Coaching someone who is reluctant — is a unique skill. This session will provide insight into how to successfully navigate this difficult area:

- encouraging strengths in others
- becoming a source of influence and trusted adviser
- making networks happen across the business
- being the social conduit, to produce a collaborative culture

Solvita Bleiere, Human Capital Manager, Nexia Perth

10:00am PARTNERING WITH THE BUSINESS BY KEEPING IT SIMPLE.

Simplicity, backed by research, is the key to ensuring HR is credible and adds real value to the achievement of business objectives. With Damir Kucan at the helm of HR, Crown Perth have achieved HR great results by 'keeping it simple'. Kucan feels that over the years, too many fads and overly complex and costly interventions have damaged the HR brand. Damir Kucan will cover the key elements of a user friendly and cost effective approach to partnering with the business in achieving results and engaging the workforce drawing on his experiences at Crown Perth.

Damir Kucan, Executive Meneral Manager HR, Crown Perth

10:45am Refreshments & networking break

11:15am

STAYING IN CONTROL: HANDLING CHALLENGING CONVERSATIONS

As HR professionals, managers turn to us for advice on how to handle the most awkward and emotionally-fraught situations that arise in the workplace. The topics of conversations can range from the mildly-uncomfortable to the life-changing. How do you keep someone motivated while you're letting them know that they're not getting a pay rise? What is the most sensitive way of letting someone know that their role is being made redundant? This session will cover:

- Taking the power back: tips to tackle personality clashes
- Best-practice ways to handle awkward conversations about sensitive personal issues
- How to get back on track when conversations run off-course (and off-script)
- · Insight into the psychology of workplace conflict

Julie Chapman, General Manager HR, Ertech Holdings

12:00pm Case Study Building a Safety-Conscious culture at Airlite Group

In its essence, OH&S is about workplace culture — without a great culture, even the best injury management plan will fail. This session will cover the cultural elements of Airlite Group's injury management plan, with a focus on how the HR team has consistently engaged its dispersed workforce to run a world-class OH&S program that has been recognised by the National Safety Council of Australia in its National Awards of Excellence.

- Injury management best practice approach
- Leading from the top: how to get C-suite buy-in for investment in OH&S

 The Airlite way — a positive and proactive approach to injury management

Norma Cox. Group HR Manager, Airlite Group

12:45pm Luncheon reception for all attendees

1:45pm HR'S SEAT AT THE TABLE: MASTERING YOUR OWN LEADERSHIP PRESENCE

How can you transform yourself from a good HR Manager into an extraordinary business leader? Leadership is not about style or emulating another leader. It's about responsibility and stewardship. A true leader appeals not only to people's minds, but to their hearts, as leaders demonstrate through their vision and values.

- What is authentic leadership? How can you become and remain an authentic leader?
- Making the transition from adviser to leader
- 10 communication secrets of great leaders
- Making your mark on the business the right way, being liked verses being respected.

Bruce Ross-Adams, Executive General Manager HR, St Ives Group

2:30pm PANEL DISCUSSION GOING IT ALONE: SURVIVAL TIPS FOR SOLO PRACTIONERS IN WA OUT-POSTS

This panel will draw on the knowledge of HR practitioners from leading international firms to discuss the unique position of HR professionals who are based in the local WA offices of national and global organisations. Our panellists will share their survival tips for operating in a complex, geographically-dispersed matrix structure.

- Keys to building local credibility and influence within the local office
- Managing up: how to successfully explain local differences to HQ
- Persuasion tips winning resources from head office when faceto-face contact is limited

Jacqui Hoff, HR Manager, Deswik Mining Sue Sinclaire, HR Business Partner – WA, IBM

3:15pm Wrap up from the Chair and close of conference

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